Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 13, 2024

Company name:	TOKYO RADIATOR MFG. CO., LTD.			
Stock exchange listing	: Tokyo			
Stock code:	7235 URL http://www.tokyo-radia	tor.co.jp/		
Representative:	President	Hironori Kimura		
Inquiries:	Executive Corporate Officer	Kazuhiko Yano	TEL (0466-87-1231
Scheduled date of ordin	nary general meeting of shareholders:	June 27, 2024		
Scheduled date to file S	Securities Report:	June 27, 2024		
Scheduled date to com	mence dividend payments:	June 28, 2024		
Preparation of supplem	nentary material on financial results:	Yes		
Holding of financial re	sults meeting:	No		
Holding of financial re	sults meeting:	No		

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024) (1) Consolidated operating results

(1) Consolidated operating results Percentages indicate year-on-year changes								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	33,401	5.1	1,397	69.8	1,548	82.4	1,681	_
Year ended March 31, 2023	31,785	17.8	823	-	849	784.7	(718)	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	179.07	-	9.0	5.1	4.2
Year ended March 31, 2023	(52.78)	-	(3.7)	2.8	2.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2024	31,628	21,902	63.1	2,124.29
As of March 31, 2023	29,168	19,149	59.4	1,844.51

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	1,343	(1,261)	(311)	5,176
Year ended March 31, 2023	3,503	(908)	(3,985)	5,214

2. Cash dividends

	Annual dividends per share					Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	8.00	-	8.00	16.00	190	(30.3)	1.0
Year ended March 31, 2024	-	9.00	-	14.00	23.00	215	12.8	1.2
Year ending March 31, 2025 (Forecast)	-	13.00	-	13.00	26.00		22.2	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages							Percentages inc	licate ye	ear-on-year changes
	Net sales		Operating pr	Operating profit Ordinary profit		Ordinary profit Profit attributable to owners of parent			Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	33,000	(1.2)	1,400	0.2	1,500	(3.2)	1,100	(34.6)	117.17

No

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
Changes in accounting policies due to revisions to accounting standards and other regulations: No
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No
Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	14,400,000 shares	As of March 31, 2023		14,400,000 shares
Number of treasury shares at the end of the	period			
As of March 31, 2024	5,012,108 shares	As of March 31, 2023	1	5,012,107 shares
Average number of shares during the period	d			
Year ended March 31, 2024	9,387,893 shares	Year ended March 31, 2023		13,618,679 shares

Consolidated financial statements

Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	6,913,007	7,088,81
Notes and accounts receivable - trade, and contract assets	5,491,375	5,447,168
Electronically recorded monetary claims - operating	1,050,852	2,953,812
Merchandise and finished goods	1,146,948	1,215,04
Work in process	526,493	527,50
Raw materials and supplies	2,468,420	2,125,07
Income taxes refund receivable	36,911	-
Other	516,285	531,73
Total current assets	18,150,294	19,889,15
Non-current assets		
Property, plant and equipment		
Buildings and structures	6,220,265	6,550,92
Accumulated depreciation	(3,596,905)	(3,793,37
Buildings and structures, net	2,623,360	2,757,55
Machinery, equipment and vehicles	17,477,738	17,777,36
Accumulated depreciation	(13,198,453)	(13,621,36
Machinery, equipment and vehicles, net	4,279,284	4,155,99
Tools, furniture and fixtures	7,166,564	7,165,39
Accumulated depreciation	(5,994,143)	(6,228,86
Tools, furniture and fixtures, net	1,172,421	936,52
Land	1,106,558	1,106,55
Construction in progress	225,941	264,04
Total property, plant and equipment	9,407,566	9,220,68
Intangible assets	202,887	153,85
Investments and other assets		
Investment securities	1,285,929	1,783,11
Deferred tax assets	57,219	66,59
Retirement benefit asset	-	449,88
Other	79,448	73,72
Allowance for doubtful accounts	(15,000)	(8,50
Total investments and other assets	1,407,597	2,364,81
Total non-current assets	11,018,051	11,739,359
Total assets	29,168,346	31,628,511

		(Thousands of yen)
	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,177,749	2,888,852
Electronically recorded obligations - operating	2,717,481	2,939,846
Accrued expenses	1,428,910	1,397,293
Income taxes payable	87,438	144,128
Provision for product warranties	35,632	39,168
Provision for loss on special claims	449,525	119,683
Notes payable - facilities	4,577	-
Electronically recorded obligations - non-operating	281,926	127,128
Accounts payable - facilities	209,694	277,940
Other	371,083	556,822
Total current liabilities	8,764,019	8,490,865
Non-current liabilities		
Retirement benefit liability	129,014	22,621
Deferred tax liabilities	931,826	885,528
Other	194,152	326,614
Total non-current liabilities	1,254,993	1,234,764
Total liabilities	10,019,013	9,725,629
Net assets		
Shareholders' equity		
Share capital	1,317,600	1,317,600
Capital surplus	778,300	778,300
Retained earnings	16,842,178	18,363,652
Treasury shares	(3,704,603)	(3,704,604
Total shareholders' equity	15,233,474	16,754,947
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	577,438	892,149
Foreign currency translation adjustment	1,371,318	1,808,945
Remeasurements of defined benefit plans	133,877	486,582
Total accumulated other comprehensive income	2,082,634	3,187,677
Non-controlling interests	1,833,223	1,960,256
Total net assets	19,149,332	21,902,882
Total liabilities and net assets	29,168,346	31,628,511

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Net sales	31,785,486	33,401,003
Cost of sales	28,033,056	28,887,959
Gross profit	3,752,430	4,513,043
Selling, general and administrative expenses	2,929,087	3,115,320
Operating profit	823,342	1,397,723
Non-operating income		
Interest income	88,267	124,438
Dividend income	56,551	69,112
Foreign exchange gains	33,264	-
Rental income	2,618	2,415
Commission income	9,827	9,901
Subsidies for employment adjustment	9,693	-
Other	47,437	23,322
Total non-operating income	247,659	229,191
Non-operating expenses		
Interest expenses	15,834	20,080
Foreign exchange losses	_	47,668
Vehicle Referral system incentive fee	188	227
Commission for purchase of treasury shares	198,510	-
Other	7,316	10,042
Total non-operating expenses	221,848	78,019
Ordinary profit	849,153	1,548,895
Extraordinary income		
Gain on sale of non-current assets	329	1,509
Gain on sale of investment securities	_	8,040
Compensation income	_	347,891
Total extraordinary income	329	357,441
Extraordinary losses		
Loss on sale of non-current assets	_	320
Loss on retirement of non-current assets	27,104	134,485
Impairment losses	_	27,656
Loss on special claims	922,996	-
Total extraordinary losses	950,101	162,462
Profit (loss) before income taxes	(100,617)	1,743,874
Income taxes - current	262,476	276,047
Income taxes - deferred	222,743	(344,886)
Total income taxes	485,220	(68,839)
Profit (loss)	(585,837)	1,812,713
Profit attributable to non-controlling interests	132,929	131,645
Profit (loss) attributable to owners of parent	(718,766)	1,681,068

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Consolidated statements of comprehensive income

	(Thousands of yen)
Fiscal year ended	Fiscal year ended
March 31, 2023	March 31, 2024
(585,837)	1,812,713
6,337	314,711
541,940	547,945
(233,790)	352,705
314,487	1,215,361
(271,350)	3,028,075
(506,868)	2,786,111
225 519	241,963
255,518	241,903
_	March 31, 2023 (585,837) 6,337 541,940 (233,790) 314,487 (271,350)

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,317,600	778,300	17,676,048	(4,587)	19,767,361	
Changes during period						
Dividends of surplus			(115,103)		(115,103)	
Profit attributable to owners of parent			(718,766)		(718,766)	
Purchase of treasury shares				(3,700,016)	(3,700,016)	
Net changes in items other than shareholders' equity						
Total changes during period	-	_	(833,870)	(3,700,016)	(4,533,887)	
Balance at end of period	1,317,600	778,300	16,842,178	(3,704,603)	15,233,474	

	1	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	571,101	931,966	367,668	1,870,736	1,711,406	23,349,504
Changes during period						
Dividends of surplus						(115,103)
Profit attributable to owners of parent						(718,766)
Purchase of treasury shares						(3,700,016)
Net changes in items other than shareholders' equity	6,337	439,351	(233,790)	211,898	121,817	333,715
Total changes during period	6,337	439,351	(233,790)	211,898	121,817	(4,200,171)
Balance at end of period	577,438	1,371,318	133,877	2,082,634	1,833,223	19,149,332

Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity					
-	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,317,600	778,300	16,842,178	(3,704,603)	15,233,474	
Changes during period						
Dividends of surplus			(159,594)		(159,594)	
Profit attributable to owners of parent			1,681,068		1,681,068	
Purchase of treasury shares				(0)	(0)	
Net changes in items other than shareholders' equity						
Total changes during period	_	-	1,521,474	(0)	1,521,473	
Balance at end of period	1,317,600	778,300	18,363,652	(3,704,604)	16,754,947	

		Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	577,438	1,371,318	133,877	2,082,634	1,833,223	19,149,332
Changes during period						
Dividends of surplus						(159,594)
Profit attributable to owners of parent						1,681,068
Purchase of treasury shares						(0)
Net changes in items other than shareholders' equity	314,711	437,626	352,705	1,105,043	127,032	1,232,076
Total changes during period	314,711	437,626	352,705	1,105,043	127,032	2,753,549
Balance at end of period	892,149	1,808,945	486,582	3,187,677	1,960,256	21,902,882

Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2023	March 31, 2024	
Cash flows from operating activities			
Profit (loss) before income taxes	(100,617)	1,743,874	
Depreciation	1,292,062	1,437,125	
Commission for purchase of treasury shares	198,510	-	
Increase (decrease) in provisions	465,121	(332,806	
Increase (decrease) in retirement benefit liability	(122,843)	419,597	
Decrease (increase) in retirement benefit asset	78,423	(449,884	
Interest and dividend income	(144,818)	(193,550	
Interest expenses	15,834	20,080	
Foreign exchange losses (gains)	976	42,384	
Loss on retirement of non-current assets	27,104	134,485	
Loss (gain) on sale of investment securities	_	(8,040	
Compensation income	_	(347,891	
Impairment losses	_	27,656	
Decrease (increase) in trade receivables	1,906,405	(1,789,359	
Decrease (increase) in inventories	(407,125)	419,947	
Decrease (increase) in dies for sales	(238,638)	(48,087	
Increase (decrease) in trade payables	424,640	(127,356	
Increase (decrease) in accrued expenses	235,090	(71,163	
Increase (decrease) in accrued consumption taxes	73,766	121,396	
Other, net	(43,051)	55,663	
Subtotal	3,660,840	1,054,072	
Interest and dividends received	144,875	194,774	
Interest paid	(15,834)	(20,080	
Proceeds from compensation	_	300,000	
Income taxes refund (paid)	(286,689)	(185,229	
Net cash provided by (used in) operating activities	3,503,192	1,343,536	
Cash flows from investing activities		-,,	
Payments into time deposits	(18,000)	(177,280	
Proceeds from withdrawal of time deposits	200,686	56,400	
Purchase of property, plant and equipment	(1,015,751)	(1,067,948	
Proceeds from sale of property, plant and equipment	330	1,756	
Purchase of intangible assets	(33,019)	(22,777	
Purchase of investment securities	(43,208)	(50,431	
Proceeds from sale of investment securities	(,)	8,500	
Other, net	165	(9,576	
Net cash provided by (used in) investing activities	(908,798)	(1,261,357	
Cash flows from financing activities	(700,770)	(1,201,557	
Dividends paid	(115,103)	(159,594	
Dividends paid to non-controlling interests	(113,701)	(114,930	
Repayments of lease liabilities	(33,881)	(36,923	
Purchase of treasury shares	(3,722,988)	(50,725	
-		(211 449	
Net cash provided by (used in) financing activities	(3,985,675)	(311,448	
Effect of exchange rate change on cash and cash equivalents	118,270	191,815	
Net increase (decrease) in cash and cash equivalents	(1,273,010)	(37,453	
Cash and cash equivalents at beginning of period	6,487,277	5,214,267	
Cash and cash equivalents at end of period	5,214,267	5,176,813	